



DEPARTMENT OF THE ARMY
UNITED STATES ARMY, EUROPE, AND SEVENTH ARMY
UNIT 29351
APO AE 09014-0100

AEADC

13 September 2004

MEMORANDUM FOR SEE DISTRIBUTION

SUBJECT: Workforce Appreciation

1. I want to extend my thanks to all our Soldiers, host-nation and U.S. civilians, and family members assigned to the European theater. We appreciate the difficult and important work that you carry out every day, sometimes under extreme stress and less-than-perfect conditions.
2. Each of you has a unique and important role in helping us meet the challenges of today and those that we face in the future as we move forward into global basing and rebalancing, and into creating modular brigade combat teams. While our Soldiers are executing with excellence—Any Mission, Anywhere—our U.S. civilian employees are providing special skills as they rotate through positions in this theater. Our local national employees provide stability and expertise while serving as the backbone of our civilian structure in Europe.
3. On 16 August 2004, President Bush announced the planned return of some 60,000 to 70,000 troops from overseas locations to the United States over the next 10 years. In Bell Sends #25-04, Impacts of Global Rebased on United States Army Forces in Europe, General Bell provided more information on the effect that this will have on the Army in Europe and clearly stated that our transformation will require a thorough, intense, and coordinated effort among all affected organizations and units. He also thanked each of you for everything you do for our Nation.
4. We appreciate every one of you for your important contributions to the future of our command and the Army. Thank you!


WILLIAM E. WARD
Lieutenant General, USA
Deputy Commanding General/
Chief of Staff

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